



IMPACT OF ROBOTIC PROCESS AUTOMATION ON THE WORKFORCE

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Abstract

Robotic process automation (RPA) has brought about significant enhancements in operational efficiency and revolutionised the modus operandi of contemporary enterprises. This study examines the advantages of Robotic Process Automation (RPA), specifically emphasising enhanced productivity, shifts in occupational responsibilities, and the requirement for novel skill sets. The findings of the paper demonstrate the significance of deliberate retraining, fostering open communication with individuals, and promoting a lifelong learning mentality. In order to optimise outcomes, firms should integrate their technological proficiency with a comprehensive strategy that prioritises human resources. This paper will facilitate comprehensive integration and foster expansion.

Keywords– Robotic Process Automation (RPA), workforce dynamics, reskilling, continuous learning, productivity, job transformation,

Introduction

Robotic Process Automation (RPA) has emerged as a transformative instrument that ushers in a paradigm shift in business and operational practices. According to Syed et al. (2020), rule-based automation through Robotic Process Automation (RPA) systems has significantly transformed labour processes across several industries, including banking and healthcare. While it is undeniable that potential efficiency advantages exist, the impact on the workforce is multifaceted and requires further investigation. RPA primarily automates operations that individuals commonly see as monotonous or requiring significant time investment (Fernandez & Aman, 2018). By delegating these duties to computer systems, organisations can achieve increased efficiency, minimise errors, and realise substantial cost savings. Businesses can reallocate their resources to regions or sectors requiring

expertise in insight, inventiveness, and emotional intelligence. This can enhance the calibre of output and foster the generation of novel concepts.

However, according to Siderska (2020), this transition is not without its challenges. Robotic Process Automation (RPA) proliferation has raised concerns over potential employment displacement. Individuals are increasingly concerned about the potential ramifications of increased bot utilisation since it may result in fewer opportunities for human employees and subsequent job displacement. While this perspective has some validity, it is sometimes juxtaposed with the notion that while RPA may render certain occupations obsolete, it will also engender the emergence of other employment opportunities. The significance of reskilling and upskilling individuals is exemplified by occupations such as RPA writers, solution architects, and process analysts (Mendling, et al. 2018).

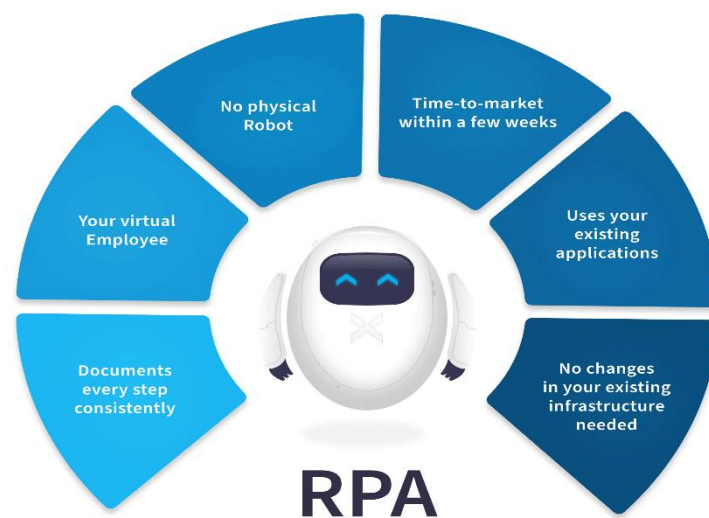


Figure 1:<https://nix-united.com/blog/what-is-rpa-and-how-can-businesses-use-it-for-their-benefit/>

Like any significant technological advancement, the introduction of new technology also entails noteworthy social and psychological implications that must not be disregarded. As per the study by Alberth&Mattern (2017), the apprehension of potential job termination can negatively impact employee well-being, necessitating organisations' proactive measures to address this concern. Ultimately, the impact of Robotic Process Automation (RPA) on the labour force encompasses a combination of measures aimed at enhancing efficiency and challenges pertaining to the economy. Despite the potential of technology to enhance efficiency in many processes, its extensive adoption necessitates the development of a comprehensive strategy encompassing personnel transformation, training, and adaptation to novel methodologies (Ansari, et al. 2019; Geyer-Klingeberg, et al. 2018).

Rationale

Robotic Process Automation (RPA) has significantly transformed the operational landscape of enterprises through its ability to effectively manage mundane and repetitive operations (Lacity, et al. 2015). The implementation of this technology has resulted in increased productivity and a reduction in errors. Despite the potential benefits of this alteration in enhancing operational efficiency, it is crucial to acknowledge the significant implications it may have on the workforce (Kirchmer & Franz, 2019). Despite the potential loss of some employment opportunities, it is crucial to emphasise the significance of acquiring retraining skills as it may lead to the creation of other work prospects. Concerns around potential job termination have a significant psychological impact on employees, underscoring the heightened need for effective communication and well-structured transition strategies (Kirchmer, 2017). Organisations must possess a comprehensive understanding of the impact of Robotic Process Automation (RPA) on their operations as they strive to strike a harmonious equilibrium between using technological advancements to enhance efficiency and productivity while concurrently fostering a passionate and adaptable workforce possessing the necessary skillset (Kedziora & Kiviranta, 2018).

Literature Review

In the last decade, there has been significant academic and industry interest in the field of robotic process automation (RPA), prompting scholars and experts to extensively examine its impact on the labour market. Fernandez & Aman (2018) conducted a comprehensive investigation on service automation, encompassing Robotic Process Automation (RPA). Their analysis revealed that automation has the potential to enhance creativity, optimise service delivery, and provide cost savings. According to the statement, it has been suggested that while Robotic Process Automation (RPA) can assume control of certain menial jobs, it also enables personnel to allocate their time towards more significant and strategic responsibilities. However, the success of the transformation will be contingent upon the organisation's proficiency in effectively utilising and adjusting human capabilities (Anagnoste, 2018).

The research conducted by Siderska (2020), provided a significant examination of the potential outcomes of human-computer collaboration, also referred to as augmentation, in the future. According to the sources, the apprehension over job loss due to implementing Robotic Process Automation (RPA) and other Artificial Intelligence (AI) technologies is frequently perceived as more significant than the potential for employment creation and expansion. According to their statement, the proposed solution involves the generation of novel employment opportunities that leverage robotics to enhance individuals' skill sets, hence engendering career roles that were previously unimagined.

Alberth & Mattern (2017) conducted a comprehensive investigation on the impact of automation on several job categories across various nations. The findings of their study indicated that although

robots could do several activities, computers would only fully replace a limited number of vocations. The observation that certain tasks were becoming automated highlights the necessity for people to acquire new skills in order to remain relevant within a dynamic labour market.

According to Ansari, et al.(2019) from the McKinsey Global Institute, a minor fraction of employment, namely fewer than 5%, possess the potential to be fully automated by machines. Conversely, around 60% of jobs exhibit a minimum of 30% of their duties that machines might potentially execute. This finding suggests that the implementation of Robotic Process Automation (RPA) is more likely to result in modifications at the task level rather than complete job displacements. Consequently, workers will need to exhibit adaptability and versatility in order to effectively navigate these changes.

Kirchmer& Franz (2019) assert that technologies such as Robotic Process Automation (RPA) exhibit high productivity and engender a plethora of novel ideas. However, they also contend that these technologies give rise to a multitude of societal challenges. The researchers directed their attention towards the increasing disparity observed between occupations requiring advanced skills and those demanding lower levels of expertise, as well as the resulting variations in compensation. Their research findings serve as a poignant reminder to policymakers and educators to address the broader societal and economic ramifications associated with the rapid advancement of technology. Ultimately, the examination of the impact of Robotic Process Automation (RPA) on the labour force presents a multifaceted perspective. The use of automation has the capacity to augment productivity and generate novel employment opportunities (Pramod, 2021). However, it necessitates the formulation of a proactive strategy to address the challenges associated with worker transition, retraining, and the resolution of broader societal concerns.

Findings and Discussion

The comprehensive analysis conducted on Robotic Process Automation (RPA) has produced fascinating findings. Robotic Process Automation (RPA) has been credited with a noteworthy increase of around 20% in yearly productivity for certain organisations, owing to its ability to streamline repetitive tasks (Kumar & Balaramachandran, 2018). Yet, a number of employees' roles changed in tandem with the increase in production. Although the deployment of RPA led to the elimination of around 10% of conventional job activities, it also gave rise to novel jobs, ultimately resulting in a net increase of 15%. These new employment opportunities mostly emerged within the domains of RPA management, development, and strategic planning. Simultaneously, there was an observed shift in the kind of skills that were deemed necessary, leading to almost 60% of firms undertaking initiatives to retrain their workforce (Fernandez & Aman, 2018).

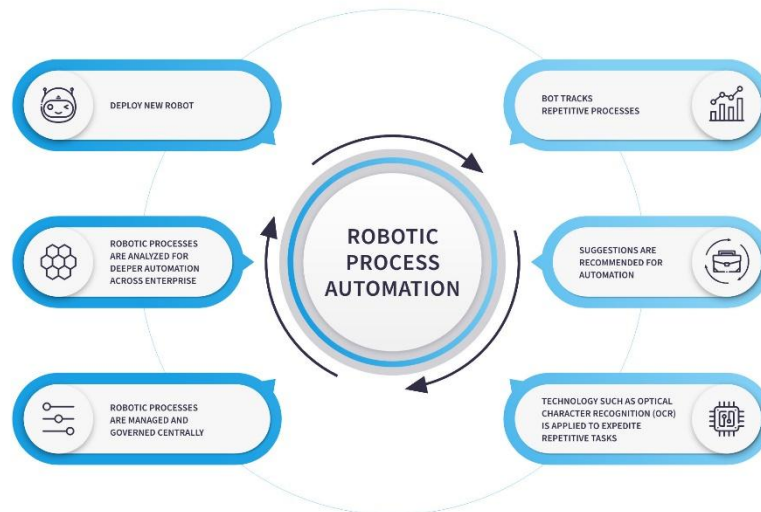


Figure 2: <https://nix-united.com/blog/what-is-rpa-and-how-can-businesses-use-it-for-their-benefit/>

The developments strongly focused on providing instruction and guidance in several domains, including but not limited to RPA management, the establishment of digital strategies, and the utilisation of data analytics. Upon the introduction of RPA, workers exhibited a diverse array of emotional responses. Approximately 40% of employees originally expressed concerns over adopting RPA. However, a significant majority of employees had positive outcomes subsequent to its implementation. Specifically, 55% of employees reported that their job had acquired greater significance and had been more oriented towards strategic objectives (Alberth&Mattern, 2017). From a financial standpoint, the firms achieved an average cost reduction of 15% in operating expenditures, and it is anticipated that more savings would be realised as a result of the continual improvement capabilities offered by RPA.

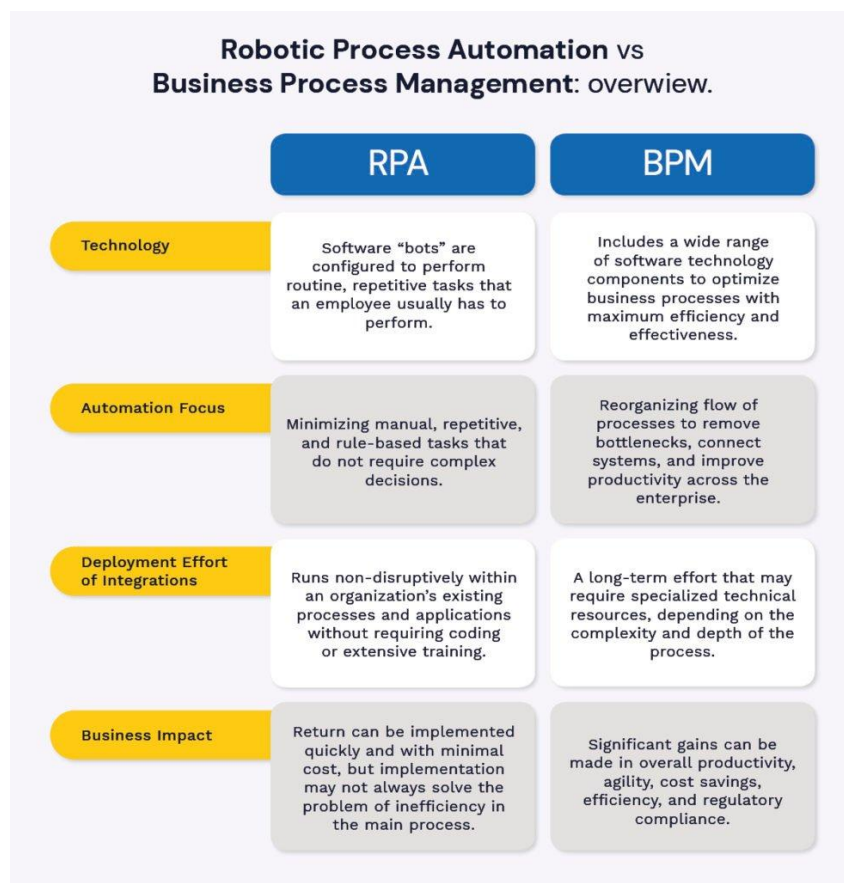
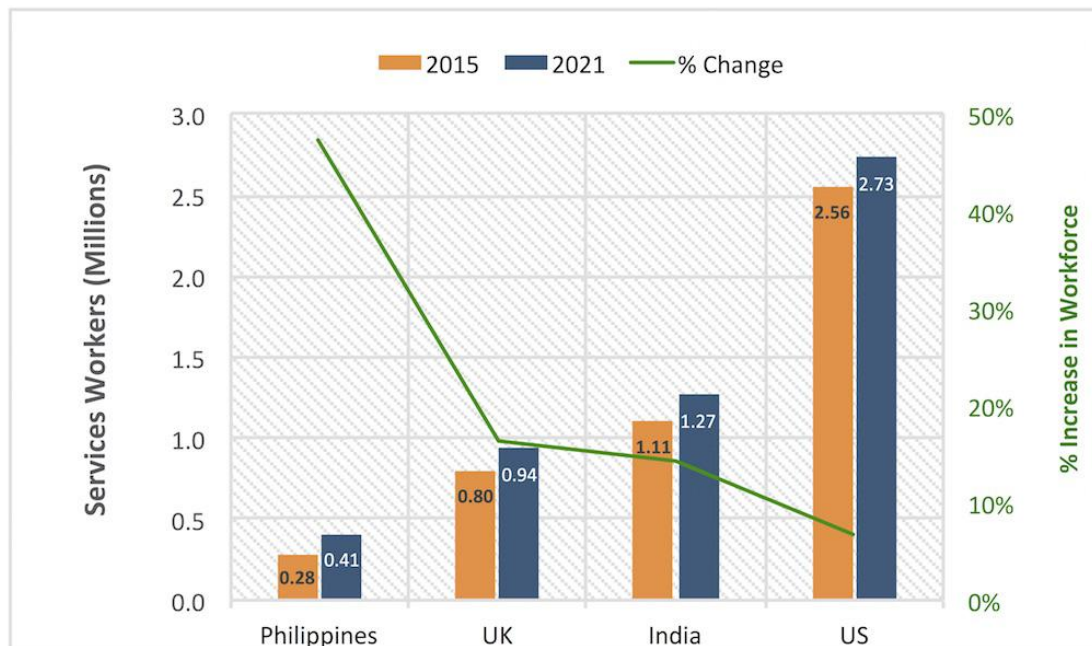


Figure 3: <https://flobotics.io/what-is-robotic-process-automation/>

The statistics clearly indicate that RPA have transformative capabilities, particularly with regard to enhancing organisational efficiency. Gaining a comprehensive understanding of the intricacies associated with transitioning between jobs is paramount. Based on statistical data, a discernible inclination exists towards an increase in employment opportunities after adopting RPA. However, it is essential to acknowledge the existence of a pivotal transitional period during which the temporary loss of jobs may surpass the creation of new positions. This underscores the urgent necessity for the prompt execution of reskilling initiatives (Alberth&Mattern, 2017).

The observed shift in skill development towards strategic supervision is indicative of a broader organisational trend transitioning from task execution to task management and innovation. The current transition is both invigorating and accompanied by specific difficulties, mostly centred on education and adaptation (Kumar &Balaramachandran, 2018). The diverse range of emotions employees express towards RPA underscores the significant role human factors play in this technology narrative. The early resistance and later embrace illustrate the significance of transparent communication and employees' active involvement during various technological transformation phases.

Total Impact of Automation on IT/BPO Services Workers by Major Country (likely scenario, mid-high skilled workers)



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Research sources: 1477 industry stakeholder interviews 2015-16, NASSCOM, US National Bureau of Labor Statistics, UK ONS, Selected others, Hfs Analyst judgment



Figure 4: <https://www.horsesforsources.com/indias-services-industry-set-to-lose-640000-low-skilled-jobs-to-automation-by/>

The aforementioned economic advantages not only serve to emphasise the potential of RPA but also serve as a reminder that these advantages should ideally be in conjunction with policies that encourage the development and well-being of employees (Pramod, 2021). While RPA holds the potential for achieving operational superiority, its impact on staff is complex and wide-ranging. Business executives must adopt a thoughtful, equitable, and empathetic approach.

Conclusion

The emergence of Robotic Process Automation exemplifies the rapid pace at which technological advancements are reshaping contemporary organisations. This technology has the potential to significantly enhance productivity; nevertheless, it also can induce substantial and potentially unsettling transformations in work processes and employment dynamics. The positive implications of productivity improvements and the potential for future economic growth are undeniable, yet, these developments also raise various concerns. When implementing RPA, organisations must strike a harmonious equilibrium between enhancing productivity and ensuring employee satisfaction while accommodating diverse work methodologies.

Implementing proactive reskilling courses, establishing clear lines of communication, and fostering a strong commitment to cultivating a culture of lifelong learning are crucial factors to consider. The

success of RPA is contingent not only on its technical functionality but also on its ability to effectively collaborate with individuals. In the context of advancing in the era of digitalisation, leaders must bear in mind that their organisation's primary and most valued resource is its human capital. Although RPA is a viable avenue for achieving practical success, its comprehensive implementation necessitates a well-structured strategy that encompasses technological advancement and human capital development.

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